





# ERNEST JOINT CALL FOR PROPOSALS & GUIDELINES FOR APPLICANTS

# INTERREGIONAL RESEARCH ON SUSTAINABLE TOURISM

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ERNEST JOINT CALL 2010

Launching: October 2010

Deadline for submission of full proposals: see time plan







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# INTERREGIONAL RESEARCH ON SUSTAINABLE TOURISM

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#### Foreword

European tourism is or is becoming a fundamental economic sector but one which can put territory itself at risk. We are witnessing an evolution in the tourism market dominated by a considerable growth in standardised costal resorts and by the growth of destinations with a higher cultural or nature content. Policies for tourism development often do not take into consideration the principle of social and environmental sustainability and instead concentrate on short to medium term economic gain.

It is clear from the available literature on sustainable development and tourism<sup>1,</sup> that research and innovation to promote sustainable tourism is an important, current theme. It is also clear that in Europe we have not yet managed to overcome the fragmentation of research activities which limits our potential for growth.

The new 'Europe 2020' strategy provides a blueprint for innovation-driven growth that is smart (fostering knowledge, innovation, education and the digital society), green (more resource-efficient and competitive production) and inclusive (creating more jobs, while fighting poverty and social exclusion).

Within the European Tourism destinations, a critical issue concerns the need to support efforts to bridge the gap between research and its commercial application, and especially the need to support SMEs reach a sufficient level of competitiveness and innovation, and a critical size in terms of their R&D projects portfolio, and their scientific and practical excellence<sup>2</sup>.

One of the objectives of the Agenda is to encourage enterprises to make use of the possibilities offered by the committing to sustainability as a driver of innovation, growth and increased cooperation.

<sup>&</sup>lt;sup>1</sup> The renewed European tourism policies (COM(2006) 134 of 17.03.2006) have the objective to "contribute to improve competitiveness of the European tourism industry and create more jobs of a better quality thanks to sustainable tourism growth in Europe and world wide". The "*Agenda for a sustainable and competitive European tourism*" (COM(2007) 621 of 19.10.2007) drawing on the results of the work of the Tourism Sustainability Group (TSG – see COM(2003) 716 and COM(2006) 134 for further details on its composition and role), is a key document representing another step forward in the implementation of the Lisbon strategy for growth and jobs adopted by the European Council on 15/16 June 2006. In ensuring that new tourism development is of a scale that keeps to the needs of the local community and environment, adopting sustainable management can reinforce the economic performance and competitive positioning of a destination in the long-term. Local and regional levels' engagement will be supported through alliances between different types of destinations (e.g. rural, coastal, mountain, urban) committed to sustainable destination management set up by the forerunners and open to the participation of all other interested parties.

In addition to that, the Commission underlines the importance to drive the attention of those actors who create knowledge (e.g. universities, research institutes, public and private observatories) towards the challenges for the sustainability of European tourism. The *Agenda* mentions the important role played by financial aid with a view to foster the implementation of the *Agenda*, including the opportunities offered by the 7th EC Framework Programme for Research, Technological Development and Demonstration activities (where the key priority on climate change includes impacts on tourism).

<sup>&</sup>lt;sup>2</sup> The Declaration of Madrid within the scope of the informal ministerial meeting for tourism held in April 2010, underlines how maintenance of competitiveness in the European tourist industry requires a strategy based on tourist excellence, aided by the creation of networks of experts and destinations to allow the creation, sharing and dissemination of knowledge, innovation, and research and technological development. It also reports that, since the tourist industry in Europe is mainly composed by small and medium sized enterprises (SMEs), it is essential to provide the tourist sector with better access to instruments that can help it to strengthen its competitiveness and increase its contribution to sustainable development, favouring the creation of jobs and wealth.

The Communication from the EU Commission "Europe, the world's No.1 tourist destination – a new political framework for tourism in Europe" COM (2010)352/3 underlines how the tourism industry is a key element in European growth, and chooses four priorities for a new action framework, the first two being to "stimulate competitiveness in the European tourist sector" and to "promote the development of sustainable, responsible and high quality tourism". Innovation, ICT and information society tools are therefore seen as a determining factor for competitiveness of the tourism industry, and to facilitate adaptation to market developments. Sustainability issues are







For that purpose, ERNEST is an opportunity for the European tourism industry (especially SMEs operating in the tourist sector), for the local public administrations and for the academic communities to benefit from the flexible coordination of several existing regional / national funding programmes to enlarge their possibilities for fruitful cross-border partnerships.

A multidisciplinary and international approach similar to the one developed in the ERNEST JCP does not yet exist. This initiative will bring together academic and tourism industry research teams, to enable them to develop innovative, more sustainable tourist products, capable of enhancing the competitiveness of the European tourism sector.

#### **Objectives of the ERNEST ERA-NET Network**

The ERA-NET scheme is a component of the European Union's Seventh Framework Programme providing funding to improve cooperation and coordination of national & regional research activities to strengthen the European Research Area (ERA).

In this context, **European Research Network on Sustainable Tourism (ERNEST)** is an ERA-NET initiative established and funded under the ERA-Net scheme of the European Commission for the period September 2008 – August 2012, in the frame of the contract CSA<sup>3</sup> No. 219438 between the Commission of the European Communities and the 15 regions of the ERNEST initiative (<u>http://www.ernestproject.eu</u>).<sup>4</sup>

ERNEST addresses the issue of sustainable development of the tourism sector through the coordination and collaboration among regional research programmes.

ERNEST is based on the principle that *sustainability is a competitiveness gain in the long term* and works towards promoting and rendering more efficient research programmes on this theme, bringing in elements of success from other areas, and coordinating joint actions which increase value and potential impact.

ERNEST members aim to:

- > exchange information and knowledge on regional structures and research programmes;
- identify within the research programmes those elements related to social dialogue and measurement of tourism impact;
- > define and implement joint research activities on sustainable tourism according to common needs;
- > promote efficient regional and interregional cooperation, including public-private partnership;
- > define common long-term strategies in line with EU policy on the sustainable development of tourism

and to:

described in paragraph 5.2, with a special focus on quality of services, development of indicators for the sustainable management of destinations. Coherently, the vision of the future tourist promotion of Europe concentrates on 'a collection of sustainable and high quality tourist destinations'.

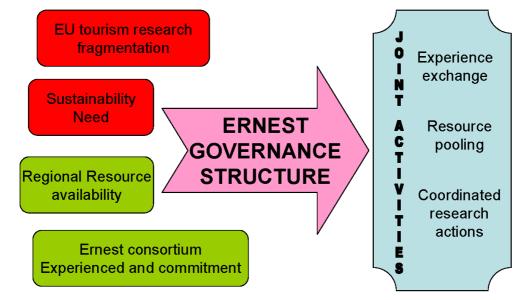
<sup>&</sup>lt;sup>3</sup>CSA = Coordination and Support Actions

<sup>&</sup>lt;sup>4</sup> Regione Toscana - I, Cité de la Culture et du Tourisme Durable - F, Basque Country- ES, Region of Western Greece - GR, South-East Regional Development Agency - ROM, Govern de les Illes Balears - ESP, Regional Development Agency of N. Hungary (NORDA), South West Tourism - UK, Danish Forest and Nature Agency, Nord Zealand - DK, Generalitat de Catalunya - ESP, Conseil Régional d'Aquitaine - F, Regione Emilia Romagna - I, Agency for the support of Regional Development Košice - SK, Regione del Veneto - I, WAG-Visit Wales - UK





> fund joint interregional research on sustainable tourism through joint calls for funding.



Through advancing new and innovative collaborative research agendas ERNEST aims to enable research into tourism, especially into sustainable & competitive tourism, that will be useful for European-level governance and policy development and will play an appropriate and dynamic role in the European Research Area and within EU Framework Programmes.

# Objectives of the ERNEST Joint Call for Proposals (JCP) and Participating Regions

The ERNEST Network launches a Joint Call for Proposals (JCP) to fund interregional Collaborative Research Projects (CRPs) in the field of sustainable tourism through the participating regions and their respective funding bodies. The organizations involved in the JCP, hereinafter called 'ERNEST JCP funding bodies'<sup>5</sup> and the corresponding geographical areas are the ones listed below:

Geographical area/Funding body

Tuscany (I)/Regione Toscana

**EUROPEAN COMMISSION** 

European Research Area

Basque Country(ESP)/Basque Government - Department of Industry, Innovation, Trade and Tourism

Catalunya (ESP)/Generalitat de Catalunya

Emilia Romagna (I)/Regione Emilia Romagna

The ERNEST JCP is open to entities belonging to the regions listed above according to the rules of the respective regional funding programme opened up for coordination (for more information, see Annex I. Funding Programmes).

<sup>&</sup>lt;sup>5</sup> The funding bodies listed have committed themselves to participate in the JCP by signing the 'Memorandum on Understanding on international cooperation in research funding within the framework of the ERA-NET ERNEST (ERNEST Joint Call for Proposals)'







The main objective of the ERNEST JCP is to promote sustainability and competitiveness of the European tourist offer, inviting beneficiaries to embrace the opportunities that the sustainability challenge offers as a potential driver for innovation and growth.

Strategic objectives of the JCP are:

- to promote the sustainable competitiveness of the European tourist offer, inviting the beneficiaries to
  embrace the opportunities that the sustainability challenge offers as a potential driver for innovation
  and growth;
- to promote new strategic innovation processes within SMEs and/or public local administrations of the tourist sector;
- to bring a European dimension to the regional research programmes involved, providing added value to regional research efforts in the area of sustainability and competitiveness of the tourism sector;
- to enable an effective multi-national collaboration on common interregional research projects based on complementarities and sharing of expertise that will address important questions related to sustainable tourism;
- to promote the effective engagement and transfer of knowledge between enterprises and/or public local administrations on one side, and universities and Research & Technology Organizations (RTOs) on the other;
- to strengthen the competitive capacity of tourism SMEs through interregional cooperation in international R&D networks and through investments aimed at the acquisition of new knowledge and skills for developing new products, processes or services, or at improvements in existing products, processes or services;
- the production, by means of collaboration between enterprises and researchers from across Europe, of new expertise/knowledge potentially capable to strengthen the competitiveness of the European tourism sector.

#### Targeted projects of the JCP:

The Joint Call for Proposals (JCP) will fund interregional Collaborative Research Projects (CRPs) undertaken by tourism enterprises<sup>6</sup> and/or by local public administrations and their strategic partnerships<sup>7</sup>. The research projects will be transnational, innovative, application-oriented R&D projects, related to the theme "sustainability and competitiveness of tourism".

More details on eligible research topics and eligible CRP beneficiaries are provided below, in the Sections 3.1. 'Research Topics' and 3.3. 'Eligibility Criteria'.

<sup>&</sup>lt;sup>6</sup>SMEs of the tourism sector and SMEs of other productive sectors whose R&D activities find application in the tourist sector.

<sup>&</sup>lt;sup>7</sup> Project partners must be eligible according to the criteria set forth under Section 5. ERNEST JCP Eligibility Criteria







# **General Call Information**

#### **Research Topics**

The ERNEST JCP will accept proposals under *the following pillars and fields related to sustainable and competitive tourism*:

Research Pillars<sup>8</sup>:

- social dialogue
- measurement

#### Research Topics

- Impact of transport
- Residents' quality of life
- Quality of work
- > Widening the relations between demand/offer (geographical and seasonal concentration of tourism)
- Active conservation of cultural heritage
- > Active conservation of environmental heritage
- > Active conservation of distinctive identities of destinations
- > Reduction and optimization of natural resources use with particular reference to water
- Reduction and optimization of energy consumption
- Reduction of waste and better waste management

Projects are encouraged to have one or more of the following approaches, which will also imply priority points in the evaluation process:

- 1. <u>Integration & Interdisciplinarity</u>: Projects are encouraged to be interdisciplinary (i.e. to address multiple research themes)
- 2. <u>Innovation in practice/Modelling</u>: Development of operative models for the implementation of sustainable tourism in the tourist SMEs in the destinations. Enterprises are invited to research into appropriate comparative, interdisciplinary and practical models of how tourism sustainability comes into being and how it operates, with a specifically practical and empirical focus. Particular emphasis might be placed on interregional comparisons with a view to offering models of successful practice. and consider the conditions which make them possible, or which make them difficult.
- 3. <u>Tourist product/clustering & Replicability</u>: development of projects aimed at specific tourist products or types of destinations (art & culture destinations, seaside resorts, mountain resorts, countryside, Spas, meeting & incentives destinations, cultural itineraries, etc.)
- 4. <u>Research beyond academia</u>: It is important that the applicant demonstrate the potential impact of the research, in environmental, economic, social or cultural terms.

<sup>&</sup>lt;sup>8</sup> The definition of 'pillars', of 'measurement' and 'social dialogue' and in general of the research topics identified by ERNEST project are contained in the Annex 2 to the Memorandum of Understanding for a collaborative programme on "Sustainable tourism", attached to this JCP.







Examples and further specifications of potential research themes are contained in Annex II. Extension of Research Topics. The sub-topics listed are only examples, for this reason the project proposals research scope can address other topics, provided the subject matter of the research falls under the research pillars and fields listed above and is supported by the respective regional funding programmes.<sup>9</sup>

# **Call Timeline**

This transnational call for proposals will involve a one-step submission procedure.

#### Table 1. Call Timeline

Procedure	Time schedule
Launch of the Joint Call:	October 2010
Submission deadline for proposals:	20 December 2010, 18:00 CET (Brussels, Belgium time
Evaluation period:	From 20 December 2010 to 15 February 2011
Communication of the proposals evaluation results:	15 March 2011
Communication of the funding decision:	Depending on regional funding programmes
Start of selected projects <sup>10</sup> :	01 January 2011

### Eligibility Criteria

The Project Proposals (PPs) submitted, in order to be *eligible* for funding under the ERNEST joint call must meet the following criteria:

- 1. PP is submitted by an eligible partnership:
  - consortia consisting of a minimum of two independent eligible beneficiaries belonging to two different ERNEST regions from different EU Member States (see list of regions-in the 'participating regions' section above).
  - The eligible beneficiaries can be:
    - Tourism SMEs<sup>11</sup>, large companies
    - tourist consortia (public and/or private consortia of tourist SMEs),
    - local public administrations,
    - RTO<sup>12</sup>s, universities or other organisations.
    - non-profit organizations

<sup>&</sup>lt;sup>9</sup> Considering that applicants must comply both with the requirements of the present call and the requirements of the respective regional funding programme, and that not all research topics listed are supported by all the funding programmes, the potential participants are requested to check this aspect with their funding agencies before submitting the proposal.

<sup>&</sup>lt;sup>10</sup> The "start of selected projects" date shown above refers to the transnational part of the project activities. Regional programmes might have different timelines therefore applicants are requested to check these details with the respective funding agencies.

<sup>&</sup>lt;sup>11</sup> Including SMEs belonging to other sectors whose products/services find application in the tourist sector

<sup>&</sup>lt;sup>12</sup> RTOs = Research and Technology Organizations.







- 2. thematic focus of PP is within the scope of the call (focus on one or more of the research topics listed under Section 4. Research Topics;
- 3. PP is submitted by the Project Coordinator, who submits the application on behalf of all partners of the Collaborative Research Project (CRP)
- 4. written in the English language;
- 5. the application form and the other requested documents are submitted in time, within or before the deadline;
- 6. the PP follows the prescribed format and be complete of all parts required. The PP must be filled correctly, and prepared following the structure of the application form, which will be available on the Programme website at: http://www.ernestproject.eu<sup>13</sup> in the period between the publication of the call and the deadline for the presentation of Collaborative Research Projects.

### Management and Evaluation of the Call

The responsibility for the overall vision, governance, management, monitoring and dissemination of the Joint Call for Proposals and of the progresses of trans-national Collaborative Research Projects financed lies with the "ERNEST Joint Call Steering Committee- JCSC" whose membership is formed by one representative (plus one proxy) designated from each participating partner and funding agency.

The operative steps involved in the JCP administration are carried out by the "call secretariat", set up within the CCU (Central Coordination Unit) located in the offices of the Region of Tuscany, Coordinator of the ERNEST project and lead of the "WP 4 - Trans-National/Regional Joint Call Implementation", assisted by representatives from funding partners that are participating in the call.

All ERNEST JCP partners will be involved in the evaluation and decision making process. Each partner will be responsible for overseeing the activities carried out in their own region.

The call secretariat will be in charge of overseeing all activities, of ensuring the correct level of interregional activity is maintained, and it will be responsible for collecting final reports and for using them to prepare the report on Lessons Learned from Joint Projects (deliverable 4.2) which will describe and analyse each project and present some lessons learned, including possibilities for continued cooperation.

Evaluation of the call will be *carried out by the regional funding agencies involved in the Call* (see Section 9. Contact and Further Information), following the good practice model "Decentralized evaluation carried out by regional funding bodies"<sup>14</sup>, under the general coordination of the Joint Call Steering Committee, which will supervise the progress of the call and the evaluation of PPs. with the organizative support of the Joint Call Secretariat (JC Secretariat, set up at Regione Toscana, Italy). The Joint Call Steering Committee (JCSC) will make the final recommendation to the ERNEST JCP Partners and their respective regional funding agencies on the proposals to be funded.

<sup>&</sup>lt;sup>13</sup> The website will also contain other useful documents such as the Evaluation Guidelines

<sup>&</sup>lt;sup>14</sup> Details of the model are contained in netwatch web site:

http://netwatch.jrc.ec.europa.eu/nw/index.cfm/static/eralearn/evaluation/eval\_3\_scenario\_b.html







# Submission and Evaluation of Proposals

### **Submission Procedure**

During the project proposals preparation stage<sup>15</sup>, the ERNEST web site will provide a tool that can be used to search for partners.

The submission procedure is 'one step'.

Interregional Project Proposals must be submitted via surface mail to the ERNEST JC Secretariat (see address below) **before 20<sup>th</sup> December 2010 18:00 hours CET** (Brussels, Belgium time), and must strictly follow the "JCP Call & Guidelines for Applicants". The application form is available at <u>www.ernestproject.eu</u>

Interregional Project Proposals have to be:

a) send by e-mail to ERNEST JC Secretariat and to the relevant Funding Agency date of messages confirming receipt evidence of timely delivery;

b) or delivered by hand, in person or by an authorised representative (date of acknowledgement of receipt by the JC Secretariat serving as evidence of timely delivery).

to the following address:

1	
	REGIONE TOSCANA
	JC Secretariat c/o Direzione Generale Competitività del sistema regionale e sviluppo delle competenze
	Area di Coordinamento Turismo, Commercio e Terziario
	Via di Novoli, 26 - 50127 FIRENZE (FI) – ITALY
	e-mail:jc.secretariat@ernestproject.eu
	and in copy to:
	Emilia Romagna Region: turismo@regione.emilia-romagna.it
	Generalitat de Catalunya: dgturisme.iue@gencat.cat
	Basque Government: glarrauri@innobasque.com

Note: <u>The funding agencies involved in the call may require an additional, separate regional application</u>. This means the applicants will have to prepare distinctive applications: the application for the present interregional call, plus the required regional level applications.

For this reason, prior to submitting the PPs, all applicants must contact their respective regional funding agencies in order to obtain information on the regional level application procedures required by the relevant funding programme. The regional contacts are listed in the Annex I – Funding Programmes.

### **Evaluation Methodology**

The first step will be a formal eligibility check of each PP, carried out by the regional funding agencies (eligibility check on separate regional full proposals), and by the JC Secretariat described below (eligibility check on transnational full proposals).

<sup>&</sup>lt;sup>15</sup> Period between the publication of the call and deadline for the presentation of Collaborative Research Projects







<u>Once a PP is eligible, an assessment and evaluation</u> is carried out by the regional funding agencies involved in the Call, following the good practice model "Decentralized evaluation carried out by regional funding bodies "<sup>16</sup>, in cooperation with the JCSC and the JC Secretariat.

The 'decentralized evaluation' implies that the regional funding agencies involved have to integrate evaluation of ERA-NET level proposals and evaluation of regional funding applications.

Each regional/ funding body involved, after the assessment and evaluation are performed according to programme regulations, produces a *provisional ranking list.* 

The JC Secretariat collects the outcome of the regional assessments and communicates the result to all call partners. A consensus meeting of the ERNEST JCSC is scheduled, in which the funding agencies agree if a proposal should be rejected or recommended for funding. The outcome is a *list of recommendations for funding*, where proposals are categorized by means of a colour code:

- **4** green recommended for funding
- yellow recommended with prescriptions
- red not recommended for funding

The list of proposals which are recommended for funding is transmitted by the JC Secretariat to all *call* partners which, taking into account both the results of the provisional regional ranking list and of the list of recommendations for funding produced by the JCSC take the ultimate regional funding decisions. Separate contracts to proceed with a project are then concluded directly between the consortia and their relevant regional/national funding agencies.

The partners hereby agree that all their best efforts will be put in place in order for the regional level decisions to follow in strict consent with the results of the joint evaluation and the jointly made recommendation of projects. However, in case of diverging regional level decisions versus joint evaluation<sup>17</sup>, it is up to the funding agencies to decide whether or not to proceed with the separate funding of their regional part of the proposal.

# **Evaluation Criteria**

The general criteria to evaluate transnational PPs includes:

- technical relevance;
- added value of interregional cooperation;
- quality of partnership;
- relevance to the theme of sustainable tourism;
- expected impact;

<sup>&</sup>lt;sup>16</sup> Details of the model are contained in netwatch web site:

http://netwatch.jrc.ec.europa.eu/nw/index.cfm/static/eralearn/evaluation/eval\_3\_scenario\_b.html

<sup>&</sup>lt;sup>17</sup> evaluation at ERA-NET level







- addressing ethical issues;
- dissemination activities;
- management structure;
- potential sustainability.

In the evaluation process priority points will be assigned to PPs that put into practice one or more of the following approaches<sup>18</sup>:

- Integration & Interdisciplinarity
- Innovation in practice/Modelling
- Tourist product/clustering & Replicability
- Research beyond academia

The full list and description of evaluation criteria and the evaluation procedure is contained in Annex III. Evaluation Guidelines.

#### Decision

The list of proposals which are Recommended for Funding and Recommended for Funding with Prescriptions is transmitted by the JC Secretariat to the ERNEST JCP Partners which, taking into account both the results of the provisional regional ranking list and the list produced by the JCSC as an outcome to Step 2 of the evaluation process, take the ultimate national/regional funding decisions. Following this ultimate decision, separate contracts to proceed with a project are then concluded directly between the consortia and their relevant regional funding agencies (for more information, see Annex III. Evaluation Guidelines).

### **Financial and Legal Issues**

#### **Funding Mode**

The ERNEST JCP funding agencies have agreed to fund the joint call using the "virtual common pot" funding mode. This means that regional funding will be made available through regional funding agencies according to regional funding regulations. Each country funds only its regional component of the transnational research project. The funding rate within the call will be variable up to a maximum of 100%<sup>19</sup> of the funds requested according to regional rules.

Prior to submitting a proposal, applicants should verify their eligibility, the rate of financial support and the additional regional specifications with their regional funding agency, and are therefore recommended to contact their Regional Contact Person (listed in Annex I. Funding Programmes).

<sup>&</sup>lt;sup>18</sup> More specifications on the approaches is contained in the "research topics" paragraph.

<sup>&</sup>lt;sup>19</sup> normally the percentage will be lower – more info can be obtained by the regional contact point







# **Payment Conditions**

Payment for a project is subject to regional funding rules.

## **Contractual Relationships**

The ERNEST Call makes use of 'virtual common pot' funding, and this involves aligning the provisions of funding from each country around a set of common priorities and research needs, specified in this call. Because of the nature of the funding it is necessary for each funding agency to ensure that the regional level projects are appropriate for coordination with the other regional components included in a common a transnational proposal, so that the complete research group (made up of different regional components with common transnational objectives) can deliver transnational outputs. In short, the regional funders have to make sure that common ERNEST conditions are met (e.g. objectives of present call met, reporting and networking requirements etc).

Proposals and any information relating to them shall be kept confidential within the ERNEST consortium. Proposals shall not be used for any purpose other than the evaluation of the applications, making funding decisions and monitoring of the projects. As part of the funding decision process it may be necessary to provide third parties e.g. other government organisations with information relating to the research project proposals. These third parties will be required to treat all information provided in a confidential manner. The permission of the Project Coordinator will be obtained prior to the submission of any information to these third parties. If the project is offered funding, this information will be published on the ERNEST website. All other project details are kept strictly confidential.

# **Funding Contracts/Letter of Grants**

Each CRP includes several consortium members called Research Partners and one Project Coordinator. Funding Contracts/Letter of Grants or other means of confirmation of the assignment of the grant will be issued between Research Partners and the relevant funding agency, as required by the regional programmes

Changes to the composition of research consortia or in budget cannot normally occur during the contract/letter of grant and in any case have to be agreed with regional funding agency.

Any changes in the work plan should be only minor but will need to be authorised by the JCSC before amendment to the contract/letter of grant or similar documents by the funding agencies can be issued.

The Research Partners shall inform the JC Secretariat and the funding agencies of that project of any event that might affect the implementation of the project.

An interregional project can commence as soon as the JC Secretariat has acknowledged receipt of the copies of the signed Regional Funding Contracts/letter of grants/written confirmation from funding agency that the regional component of the project has been approved of all Research Consortium partners within 2-3 months. Once the regional contract/letter of grant or other regional agreement comes into effect, eligible costs may be claimed as per regional procedures. In the interim period, researchers may commence work on the project at their own risk and costs.

### **Research Consortium Agreement**

It is mandatory for funded research groups to draw up a cooperation contract, usually in the form of a Consortium Agreement signed by all CRP partners in order to manage the delivery of the project activities,







finances etc. and to avoid disputes which might be damaging to the completion of the project. The drafting and management of the Consortium Agreement, will be responsibility of the Project Coordinator.

The purpose of this document will be to regulate, inter alia, the following:

- to underpin the researchers' collaboration and provide the researchers with mutual assurance on project management structures and procedures, and their rights and obligations towards one another and;
- to assure the research funders that the consortium has a satisfactory decision making capability and is able to work together in a synergistic manner.

The following subjects (as a minimum) should be addressed by the Consortium Agreement:

- purpose of and definitions used in the Consortium Agreement;
- names of organisations involved;
- organisation and management of the project;
- role and responsibilities of the project coordinator and the research partners: person in charge, their obligations and key tasks, conditions for their change;
- deliverables (transnational reports and if relevant requirements for regional reports where coordination is required);
- resources and funding;
- confidentiality and publishing;
- Intellectual Property Rights (how this issue will be handled between partners);
- decision making within the consortium;
- handling of internal disputes;
- the liabilities of the partners towards one another (including the handling of default of contract/letter of grant if applicable).

### **Ownership of Intellectual Property Rights and Data Management**

Results and new Intellectual Property Rights (IPR) resulting from projects funded through the ERNEST Joint Call will be owned by the researchers' organisations according to regional rules on IPR. It is expected that the results obtained by the CRPs supported under this Programme will be placed in the public domain. ERNEST JCP conditions with respect to IPR are to be considered equal to those for all collaborative projects funded by the European Commission under FP7 (ftp://ftp.cordis.europa.eu/pub/fp7/docs/ipr\_en.pdf). Successful applicants are advised to familiarize themselves thoroughly with the FP7 guidelines, and to include them, in a modified or specified form, into their consortium agreements with their partners. A model consortium agreement will be made available after selection of CRPs to be funded.

### **Collaborative Research Projects (CRPs) Networking activities**

Networking activities are designed to strengthen the research objectives of ERNEST JC by promoting coherence in the activities of the research community involved. This will stimulate the European added value which is one of the central objectives of this Programme.

Networking and collaboration within ERNEST JC programme takes place:

- among the various Collaborative Research Projects (CRP) funded
- between the funded CRPs and the ERNEST Project







The networking activities must be paid from the ERNEST JC research grants and can be included in the budgets of the individual projects. In addition, all IP budgets should include travel and accommodation costs for participation in the ERNEST Final Conference, where the project leaders take part. A standard estimate of 800 EUR per person per trip may be used.

The intra-CRP collaboration is motivated by the by the scope and the complexity of the questions ERNEST JC deals with: it will increase the opportunity to gather the required critical mass to successfully address the objectives and challenges of their project and enhanced new and strategic partnership opportunities.

## **Project Reporting and Monitoring**

ERNEST CRPs will be monitored according to the rules of the respective region; technical and financial reporting will be required. Arrangements will be made during the funding negotiation process.

The project coordinator will be required, in addition, to deliver an intermediate (mid-term) and a final report on the overall project to the Call Secretariat.

### **Contact and Further Information**

The JC Secretariat is set up at the Regione Toscana Direzione Generale (Tuscany, Italy) to assist the JCSC and the regional funding agencies during the implementation of the Call and the follow-up phase until the funded research projects have ended.

The JC Secretariat will be responsible for the administrative management of the transnational Call (ERNEST JCP) I, and for general coordination,

The only official communication line of the interregional level proposal is between the JC Secretariat and the Project Coordinator, who will then forward this information to the other participants.

The legal, administrative and financial management of regional level calls will be responsibility of the regional funding agencies as explained above.

Further information on the ERNEST Project, the JCP and the follow-up is available at the ERNEST website (www.ernestproject.eu). It is highly recommended to contact the Regional Contact Person for any questions regarding the regional level calls coordinated by the ERNEST JCP.

Table 1. Regional Contact 1 croons.		
Region (Country)	ERNEST Partner	Contact Details
Tuscany (Italy)	Regione Toscana Direzione	JC Secretariat:
Joint Call Secretariat and	Generale Della Competitività e	e-mail:jcsecretariat@ernestproject.eu
Regional Contact Persons	Sviluppo delle Competenze,	Mr. Paolo Bongini

### Table 1. Regional Contact Persons:







	Area di Caardinamanta	Mrs. Maria Luiga Mattivi
	Area di Coordinamento	Mrs. Maria Luisa Mattivi
	Turismo, commercio e attività	email:marialuisa.mattivi@regione.toscana.it
	terziarie	Tel: +055 4385135
	Via di Novoli 26	Regional Contact persons: same as above
	50127 Firenze – ITALY	plus agencies as specified in regional level
		call
Basque Country (Spain)	Agencia Vasca de Turismo	Ms. Idurre Ostolaza
	Basquetour	Tel: + 34 946 077 582
	Alda.Urquijo, 36. 5 <sup>a</sup>	e-Mail: iostolaza@basquetour.net
	48011 Bilbao – SPAIN	Ms. Garbiñe Larrauri
	Agencia Vasca de Innovación,	Tel: +34 944 209 488
	Innobasque	e-Mail: glarrauri@innobasque.com
	Laida Bidea 203	Ms. Michelle Scarpino
	48170 Zamudio – SPAIN	Cooperative Research Center in Tourism,
	Cooperative Research Center	CICtourGUNE
	in Tourism, CICtourGUNE	Tel: +34 943 010 885
	Mikeletegi Pasealekua, 56, 201	e-Mail: shellyscarpino@tourgune.org
	Parque Tecnológico Miramon	, , , , , , , , , , , , , , , , , , , ,
	20009 San Sebsatian – SPAIN	
Catalunya (Spain)	Generalitat de Catalunya	Mr. Francesc Iglesies
	Direcció General de Turisme	Tel: +0034 557 01 43
	Pg. de Gràcia, 105 8a pl.	e-Mail: figlesies@act.cat
	08008 Barcelona- Catalunya –	3
	SPAIN	
Emilia Romagna (Italy)	Regione Emilia Romagna	Ms. Maura Mingozzi e-Mail e-Mail
5 ( ),	Servizio Turismo e Qualità Aree	mumingozzi@regione.emilia-romagna.it
	Turistiche Direzione Generale	Tel. 0039 0515273989
	Attività Produttive, Commercio,	Ms. Maria-Francesca Buroni
	Turismo	e-Mail mburoni@regione.emilia-romagna.it
	Via Aldo Moro, 64	Tel. 0039 0515273579
	40127 Bologna – ITALY	







List of Terms & Glossary	
CSA	Coordination and Support Actions
CRP	Collaborative Research Project
ERA	European Research Area
ERA-NET	The ERA-NET scheme is one of the tools the European Commission's Seventh Framework Programme (FP7). The scheme constitutes an important activity in the drive towards the creation of the European Research Area (ERA) via the improved coordination of national and regional research programmes of EU Member States and Associated States. Each ERANET is composed by a group of beneficiaries belonging to different countries (typically, national and/or regional programme owners or programme managers), which commit themselves to working together on a common theme.
ERNEST	European Research Network on Sustainable Tourism ( <u>www.ernestproject.eu</u> )
FA	Funding Agencies (also called ERNEST JCP Partners") are the the regional organizations involved in the call as funders, which signed the "Memorandum of Understanding on international cooperation in research funding within the framework of the ERA-NET ERNEST (ERNEST joint call for proposal - interregional research on sustainable tourism)
FP7	7th EU Framework Programme for Research – detailed info to be found in http://cordis.europa.eu/fp7/dc/index.cfm
JC/JCP	Joint Call (short term for Joint Call for Proposal). A joint call is a joint activity where several or all of the national (or regional) R&D programmes participating in an ERA-NET come together in pooling financial and administrative resources and publishing a call for proposals on a common theme. Researchers from the participating countries can submit project proposals which will then be put through an evaluation procedure that is jointly organised by the participating programmes.
JCSC	Joint Call Steering Committee
PP	Project Proposals
ST	Sustainable Tourism
TSG	Tourism Sustainability Group
INDUSTRIAL RESEARCH :	means the planned research or critical investigation aimed at the acquisition of new knowledge and skills for developing new products, processes or services or for bringing about a significant improvement in existing products, processes or services. It comprises the creation of components of complex systems, which is necessary for the industrial







research, notably for generic technology validation, to the exclusion of prototypes as covered by point (g);

EXPERIMENTAL DEVELOPMENT: means the acquiring ,combining, shaping and using of existing scientific, technological, business and other relevant knowledge and skills for the purpose of producing plans and arrangements or designs for new, altered or improved products, processes or services. These may also include, for example, other activities aiming at the conceptual definition, planning and documentation of new products, processes and services. The activities may comprise producing drafts, drawings, plans and other documentation, provided that they are not intended for commercial use. (definition taken from 'Community framework for state aid for research and development and innovation' (2006/C323/01))